

2026年3月期 3Q決算補足資料

Financial Supplemental Data for the 3Q of Fiscal Year Ending March 31, 2026

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2026年2月5日
February 5, 2026

栗田工業株式会社
KURITA WATER INDUSTRIES LTD.

本資料に掲載されている見通しは、現在入手可能な情報からの判断に基づいていますが、様々な要因により変化することがあり、実際の業績を確約するものではありません。

Forecasts contained in this report are based on management's assumption and beliefs in light of the information currently available.

But they may be subject to change due to a wide range of factors, and no warranty is made regarding their attainability.

連結損益計算書 / Consolidated Statement of Profit or Loss

(単位：十億円) (Billions of yen)		2023.4-2024.3				2024.4-2025.3				2025.4-2026.3				前期差/YoY Change			
		3M	6M	9M	12M	3M	6M	9M	12M	実績 /Results			予想 /Forecasts*1				
		3M	6M	9M	12M	3M	6M	9M	12M	3M	6M	9M	12M	3M	6M	9M	12M
		4-6月 Apr.-Jun.	4-9月 Apr.-Sep.	4-12月 Apr.-Dec.	4-3月 Apr.-Mar.	4-6月 Apr.-Jun.	4-9月 Apr.-Sep.	4-12月 Apr.-Dec.	4-3月 Apr.-Mar.	4-6月 Apr.-Jun.	4-9月 Apr.-Sep.	4-12月 Apr.-Dec.	4-3月 Apr.-Mar.	4-6月 Apr.-Jun.	4-9月 Apr.-Sep.	4-12月 Apr.-Dec.	4-3月 Apr.-Mar.
全社/Consolidated	受注高/Orders	98.4	186.4	281.6	390.2	99.3	212.2	312.5	433.0	98.1	206.8	314.2	435.0	-1.2	-5.4	+1.6	+2.0
	売上高/Net sales	90.5	188.4	286.7	384.8	94.0	195.5	300.8	408.9	91.9	198.3	303.6	425.0	-2.1	+2.8	+2.8	+16.1
	売上原価/Cost of sales	61.3	126.1	189.9	253.0	61.4	125.3	192.1	260.8	59.5	124.9	190.1	269.7	-1.9	-0.4	-1.9	+8.9
	売上総利益/Gross profit	29.3	62.3	96.8	131.8	32.6	70.2	108.8	148.1	32.5	73.4	113.5	155.3	-0.2	+3.2	+4.7	+7.2
	販売費及び一般管理費/SG&A expenses	21.8	44.2	66.3	89.8	24.3	49.0	73.5	98.9	24.6	49.8	74.6	101.3	+0.3	+0.8	+1.1	+2.4
	事業利益/Business profit	7.5	18.1	30.5	42.1	8.4	21.2	35.3	49.2	7.9	23.6	38.9	54.0	-0.5	+2.4	+3.6	+4.8
	(事業利益率/Business profit margin)	8.2%	9.6%	10.6%	10.9%	8.9%	10.9%	11.7%	12.0%	8.6%	11.9%	12.8%	12.7%	(-0.3pp)	(+1.0pp)	(+1.1pp)	(+0.7pp)
	その他収支/Net of other income and expenses	0.7	0.2	0.1	-0.8	0.3	0.3	-0.6	-17.9	0.9	1.3	1.4	-0.5	+0.6	+1.0	+2.0	+17.4
	営業利益/Operating profit	8.1	18.3	30.5	41.2	8.6	21.5	34.7	31.3	8.8	24.9	40.2	53.5	+0.2	+3.4	+5.5	+22.2
	(営業利益率/Operating profit margin)	9.0%	9.7%	10.6%	10.7%	9.2%	11.0%	11.5%	7.6%	9.6%	12.6%	13.2%	12.6%	(+0.4pp)	(+1.6pp)	(+1.7pp)	(+4.9pp)
	受注高/Orders	42.0	78.8	125.4	165.8	38.3	97.6	148.7	214.4	38.0	87.5	143.3	213.0	-0.3	-10.0	-5.5	-1.4
	売上高/Net sales	43.2	87.6	131.4	172.7	44.5	89.7	140.0	189.6	41.8	90.1	136.5	199.0	-2.7	+0.4	-3.5	+9.4
	事業利益/Business profit	4.4	9.1	14.9	19.9	4.4	10.7	18.8	24.5	4.3	11.9	18.5	26.0	-0.1	+1.2	-0.3	+1.5
	(事業利益率/Business profit margin)	10.1%	10.4%	11.3%	11.5%	9.9%	11.9%	13.4%	12.9%	10.3%	13.2%	13.5%	13.1%	(+0.3pp)	(+1.3pp)	(+0.1pp)	(+0.2pp)
	その他収支/Net of other income and expenses	0.2	0.2	0.2	0.3	0.1	-0.3	0.1	-15.3	0.5	1.0	1.0	0.5	+0.4	+1.3	+0.9	+15.8
	営業利益/Operating profit	4.5	9.4	15.1	20.2	4.5	10.4	18.9	9.2	4.8	12.9	19.5	26.5	+0.3	+2.5	+0.5	+17.3
	(営業利益率/Operating profit margin)	10.5%	10.7%	11.5%	11.7%	10.1%	11.6%	13.5%	4.8%	11.4%	14.3%	14.3%	13.3%	(+1.3pp)	(+2.8pp)	(+0.7pp)	(+8.5pp)
	受注高/Orders	56.4	107.6	156.2	224.3	60.9	114.7	163.8	218.5	60.1	119.2	170.9	222.0	-0.9	+4.6	+7.1	+3.5
	売上高/Net sales	47.3	100.8	155.3	212.1	49.5	105.9	160.9	219.3	50.2	108.2	167.1	226.0	+0.6	+2.3	+6.2	+6.7
	事業利益/Business profit	3.1	8.9	15.5	22.1	3.9	10.6	16.5	24.7	3.6	11.7	20.4	28.0	-0.3	+1.1	+3.9	+3.3
	(事業利益率/Business profit margin)	6.5%	8.9%	10.0%	10.4%	8.0%	10.0%	10.2%	11.3%	7.3%	10.8%	12.2%	12.4%	(-0.7pp)	(+0.8pp)	(+2.0pp)	(+1.1pp)
	その他収支/Net of other income and expenses	0.5	0.0	-0.1	-1.1	0.2	0.6	-0.7	-2.6	0.4	0.3	0.4	-1.0	+0.2	-0.3	+1.1	+1.6
	営業利益/Operating profit	3.6	8.9	15.5	21.0	4.2	11.1	15.8	22.1	4.1	12.0	20.7	27.0	-0.1	+0.9	+5.0	+4.9
	(営業利益率/Operating profit margin)	7.6%	8.8%	10.0%	9.9%	8.4%	10.5%	9.8%	10.1%	8.1%	11.1%	12.4%	11.9%	(-0.3pp)	(+0.6pp)	(+2.6pp)	(+1.9pp)
	金融収支/Net of finance income and costs	-0.0	-0.2	-0.2	0.3	0.1	-0.2	-0.1	0.4	-0.2	-0.4	-0.3	-1.0	-0.2	-0.2	-0.2	-1.4
	持分法による投資損益/Share of profit (loss) of investments accounted for using equity method	0.0	0.1	0.1	0.1	0.0	0.1	0.1	0.1	0.0	0.0	0.1	0.0	-0.0	-0.0	-0.0	-0.1
	税引前利益/Profit before tax	8.1	18.2	30.5	41.7	8.7	21.4	34.7	31.8	8.6	24.6	40.0	52.5	-0.1	+3.2	+5.3	+20.7
	親会社の所有者に帰属する当期利益/Profit attributable to owners of parent	5.7	12.6	21.9	29.2	5.7	14.9	24.2	20.3	5.6	17.2	27.4	36.3	-0.1	+2.2	+3.2	+16.0
	基本的1株当たり当期利益(円)/Basic earnings per share (yen)	50.67	112.05	194.89	259.70	50.74	132.83	215.55	180.66	50.84	155.90	249.32	330.61 *3	+0.10	+23.07	+33.77	+149.95

為替レート (円) /Currency exchange(yen)

米ドル/USD	137.4	141.0	143.3	144.6	155.9	152.6	152.6	152.6	144.6	146.0	148.7	146.0	-	-	-	-
ユーロ/EUR	149.5	153.4	155.3	156.8	167.9	166.0	164.8	163.8	163.8	168.1	171.8	168.1	-	-	-	-
中国元/CNY	19.6	19.8	20.0	20.1	21.5	21.2	21.2	21.1	20.0	20.3	20.8	20.3	-	-	-	-

*1 2025年11月7日発表/ Announced on Nov 7th, 2025

*2 当期から欧米の電子装置事業の業績を一般水処理セグメントから電子セグメントに変更したことに伴い、2025年3月期実績も遡及修正しています。

From this fiscal year, reclassified the Europe/North America facility business for Electronics Industry from General Industry segment to Electronics Industry segment, with retrospective adjustment to FY 03/2025 results.

*3 自己株式取得等により自己株式の期中平均株式数が変更となったため、11/7発表の予想値から変更となっています。

Due to the acquisition of treasury stock and other factors, the average number of shares outstanding during the period has changed. Accordingly, the figure has been revised from the forecast announced on November 7.

事業別受注高・売上高 / Orders and Net Sales by Business

(単位：十億円) (Billions of yen)		2023.4-2024.3				2024.4-2025.3				2025.4-2026.3				前年差/YoY Change			
		3M	6M	9M	12M	3M	6M	9M	12M	実績/Results			予想 /Forecasts*1				
										3M	6M	9M	12M				
														4-6月 Apr.-Jun.	4-9月 Apr.-Sep.	4-12月 Apr.-Dec.	4-3月 Apr.-Mar.
受注高/Orders	電子/Electronics Industry	42.0	78.8	125.4	165.8	38.3	97.6	148.7	214.4	38.0	87.5	143.3	213.0	-0.3	-10.0	-5.5	-1.4
	装置/Facilities	14.9	27.9	49.1	62.6	7.4	40.1	62.0	96.2	6.9	26.8	53.9	96.1	-0.4	-13.3	-8.0	-0.1
	継続契約型サービス/Recurring Contract-Based Service	11.3	22.8	34.6	46.6	11.9	25.6	40.2	54.8	13.2	28.5	41.2	52.5	+1.3	+2.9	+1.0	-2.3
	サービス/Service	15.9	28.1	41.7	56.6	19.0	31.9	46.6	63.4	17.8	32.3	48.1	64.4	-1.2	+0.5	+1.5	+1.0
	薬品/Chemicals	2.5	5.1	7.8	10.4	3.0	6.1	9.1	11.6	2.8	5.8	9.3	11.3	-0.2	-0.2	+0.3	-0.2
	精密洗浄/Precision Tool Cleaning	5.6	11.9	18.4	24.9	7.2	14.6	21.8	28.6	6.5	13.1	19.8	29.0	-0.7	-1.5	-2.0	+0.3
	メンテナンス/Maintenance	7.7	11.1	15.5	21.2	8.8	11.2	15.7	23.2	8.6	13.4	18.9	24.1	-0.3	+2.2	+3.2	+0.9
	一般水処理/General Industry	56.4	107.6	156.2	224.3	60.9	114.7	163.8	218.5	60.1	119.2	170.9	222.0	-0.9	+4.6	+7.1	+3.5
	装置/Facilities	7.7	13.7	20.7	41.9	7.8	16.3	22.5	31.1	7.5	17.5	23.9	31.8	-0.3	+1.1	+1.4	+0.7
	継続契約型サービス/Recurring Contract-Based Service	2.9	4.9	6.6	10.4	3.2	5.4	7.3	11.4	3.7	5.9	8.5	12.0	+0.6	+0.6	+1.2	+0.7
	サービス/Service	45.8	89.0	128.9	172.1	50.0	92.9	133.9	176.1	48.8	95.8	138.5	178.1	-1.2	+2.9	+4.6	+2.1
	薬品/Chemicals	27.8	58.2	87.2	116.6	29.0	59.8	89.4	118.3	28.6	59.8	90.1	118.7	-0.4	-0.0	+0.6	+0.4
	メンテナンス/Maintenance	16.4	26.0	34.8	46.6	17.9	27.6	37.3	48.8	18.4	28.5	38.5	49.0	+0.5	+0.8	+1.2	+0.1
	その他/Others	1.7	4.8	6.9	8.9	3.1	5.4	7.2	8.9	1.7	7.6	10.0	10.4	-1.3	+2.2	+2.8	+1.5
全社/Consolidated	98.4	186.4	281.6	390.2	99.3	212.2	312.5	433.0	98.1	206.8	314.2	435.0	-1.2	-5.4	+1.6	+2.0	
売上高/Net Sales	電子/Electronics Industry	43.2	87.6	131.4	172.7	44.5	89.7	140.0	189.6	41.8	90.1	136.5	199.0	-2.7	+0.4	-3.5	+9.4
	装置/Facilities	19.5	38.8	54.8	70.3	18.9	34.8	53.7	73.8	14.4	31.4	48.5	81.2	-4.5	-3.4	-5.1	+7.4
	継続契約型サービス/Recurring Contract-Based Service	11.2	22.7	34.6	46.6	11.9	25.7	40.3	54.8	13.2	28.4	41.2	52.4	+1.3	+2.7	+0.9	-2.4
	サービス/Service	12.6	26.0	42.0	55.8	13.6	29.1	46.0	61.0	14.2	30.3	46.8	65.4	+0.5	+1.1	+0.7	+4.4
	薬品/Chemicals	2.5	5.2	7.8	10.4	2.9	6.1	9.0	11.6	2.8	5.8	8.9	11.4	-0.1	-0.2	-0.2	-0.2
	精密洗浄/Precision Tool Cleaning	5.7	11.9	18.4	25.0	7.0	14.4	21.7	28.6	6.5	13.0	19.7	29.0	-0.6	-1.4	-2.0	+0.3
	メンテナンス/Maintenance	4.3	8.9	15.8	20.3	3.7	8.7	15.2	20.8	5.0	11.4	18.2	25.1	+1.2	+2.7	+2.9	+4.2
	一般水処理/General Industry	47.3	100.8	155.3	212.1	49.5	105.9	160.9	219.3	50.2	108.2	167.1	226.0	+0.6	+2.3	+6.2	+6.7
	装置/Facilities	4.5	11.7	19.9	29.8	5.4	12.8	20.6	32.2	5.9	15.2	25.1	36.6	+0.4	+2.3	+4.5	+4.4
	継続契約型サービス/Recurring Contract-Based Service	2.2	5.1	7.6	10.2	2.7	5.5	8.3	11.2	3.0	6.1	9.2	11.9	+0.3	+0.6	+1.0	+0.7
	サービス/Service	40.6	84.0	127.7	172.1	41.4	87.5	132.0	176.0	41.3	86.9	132.8	177.6	-0.1	-0.6	+0.8	+1.6
	薬品/Chemicals	27.7	58.1	87.3	116.6	28.5	59.9	89.2	118.1	28.1	59.3	89.7	118.3	-0.5	-0.6	+0.5	+0.2
	メンテナンス/Maintenance	11.2	22.1	33.5	45.8	10.9	23.0	36.0	48.9	11.4	23.9	37.1	49.8	+0.5	+1.0	+1.1	+0.9
	その他/Others	1.7	3.9	7.0	9.7	1.9	4.7	6.8	9.0	1.8	3.7	6.0	9.5	-0.1	-1.0	-0.8	+0.5
全社/Consolidated	90.5	188.4	286.7	384.8	94.0	195.5	300.8	408.9	91.9	198.3	303.6	425.0	-2.1	+2.8	+2.8	+16.1	
サービス事業売上高構成比/ Service Business Sales Ratio																	
(電子/Electronics Industry)		54.8%	55.6%	58.3%	59.2%	57.4%	61.1%	61.6%	61.0%	65.5%	65.1%	64.4%	59.1%	+8.1pp	+4.0pp	+2.8pp	-1.9pp
(一般水処理/General Industry)		89.1%	87.2%	85.5%	84.3%	87.7%	86.6%	85.9%	84.1%	86.9%	84.7%	83.7%	82.2%	-0.7pp	-1.9pp	-2.3pp	-1.8pp
(全社/Consolidated)		72.8%	72.5%	73.0%	73.1%	73.3%	74.9%	74.6%	73.4%	77.2%	75.8%	75.0%	71.4%	+3.9pp	+0.9pp	+0.4pp	-2.0pp

*1 2025年11月7日発表/ Announced on Nov 7th, 2025

*2 当期から欧米の電子装置事業の業績を一般水処理セグメントから電子セグメントに変更したことに伴い、2025年3月期実績も適宜修正しています。

From this fiscal year, reclassified the Europe/North America facility business for Electronics industry from General Industry segment to Electronics Industry segment, with retrospective adjustment to FY 03/2025 results.

地域別売上高 / Net Sales by Region

(単位：十億円) (Billions of yen)		2023.4-2024.3				2024.4-2025.3				2025.4-2026.3				前年差/YoY Change			
		3M	6M	9M	12M	3M	6M	9M	12M	実績 /Results			予想 /Forecasts* ¹				
										3M	6M	9M	12M	3M	6M	9M	12M
売上高/Net Sales	電子/Electronics Industry	43.2	87.6	131.4	172.7	44.5	89.7	140.0	189.6	41.8	90.1	136.5	199.0	-2.7	+0.4	-3.5	+9.4
	日本/Japan	24.5	47.3	70.1	91.6	18.6	39.5	62.1	84.8	20.0	44.3	66.2	90.0	+1.4	+4.8	+4.1	+5.2
	アジア/Asia	14.9	32.0	48.3	63.4	19.9	37.6	58.5	76.3	15.5	30.9	45.8	68.7	-4.5	-6.7	-12.7	-7.6
	北南米/North & South America	3.6	7.8	12.2	16.7	5.0	10.6	16.2	24.4	5.4	12.0	18.4	30.1	+0.4	+1.4	+2.2	+5.8
	EMEA	0.3	0.5	0.8	1.0	1.0	2.0	3.2	4.1	0.9	2.9	6.1	10.2	-0.1	+0.9	+2.9	+6.1
	一般水処理/General Industry	47.3	100.8	155.3	212.1	49.5	105.9	160.9	219.3	50.2	108.2	167.1	226.0	+0.6	+2.3	+6.2	+6.7
	日本/Japan	23.6	50.1	77.3	106.8	23.8	52.7	81.5	111.8	25.5	56.3	87.6	118.6	+1.7	+3.6	+6.0	+6.8
	アジア/Asia	5.4	11.2	16.7	22.5	5.3	11.0	17.7	23.3	5.6	11.4	17.3	23.5	+0.3	+0.4	-0.3	+0.2
	北南米/North & South America	10.6	22.0	34.2	45.8	12.2	24.9	36.4	49.8	10.7	23.2	35.8	49.3	-1.5	-1.7	-0.7	-0.5
	EMEA	7.7	17.5	27.1	37.0	8.2	17.3	25.3	34.4	8.4	17.3	26.5	34.7	+0.2	-0.0	+1.2	+0.2
	全社/Consolidated	90.5	188.4	286.7	384.8	94.0	195.5	300.8	408.9	91.9	198.3	303.6	425.0	-2.1	+2.8	+2.8	+16.1
	日本/Japan	48.1	97.5	147.4	198.4	42.4	92.2	143.6	196.6	45.5	100.6	153.7	208.6	+3.1	+8.4	+10.1	+12.0
	アジア/Asia	20.3	43.1	65.0	85.9	25.2	48.6	76.1	99.6	21.0	42.3	63.1	92.2	-4.2	-6.3	-13.0	-7.5
	北南米/North & South America	14.2	29.8	46.4	62.6	17.2	35.4	52.6	74.1	16.1	35.2	54.2	79.4	-1.1	-0.3	+1.5	+5.3
	EMEA	8.0	18.0	27.8	38.0	9.1	19.3	28.5	38.5	9.3	20.2	32.6	44.8	+0.1	+0.9	+4.2	+6.3

*¹ 2025年11月7日発表/ Announced on Nov 7th, 2025

*² 当期から欧米の電子装置事業の業績を一般水処理セグメントから電子セグメントに変更したことに伴い、2025年3月期実績も遡及修正しています。
From this fiscal year, reclassified the Europe/North America facility business for Electronics industry from General Industry segment to Electronics Industry segment, with retrospective adjustment to FY 03/2025 results.

連結貸借対照表/Consolidated Statement of Financial Position

(単位：十億円) (Billions of yen)												
	2023.4-2024.3				2024.4-2025.3				2025.4-2026.3			
	6月/Jun.	9月/Sep.	12月/Dec.	3月/Mar.	6月/Jun.	9月/Sep.	12月/Dec.	3月/Mar.	6月/Jun.	9月/Sep.	12月/Dec.	
現金及び現金同等物/Cash and cash equivalents	52.2	49.1	49.3	54.0	53.1	51.8	61.2	63.0	53.6	65.2	65.8	
営業債権及びその他債権/Trade and other receivables	129.4	133.8	131.4	139.5	135.5	130.4	127.3	126.4	119.8	127.9	139.1	
棚卸資産/Inventories	18.4	18.6	21.1	21.1	23.6	21.3	22.9	20.7	21.0	21.2	22.3	
その他/Others	10.3	9.1	11.3	13.5	17.4	11.4	11.3	10.9	11.9	10.6	9.2	
流動資産合計/Total current assets	210.2	210.7	213.1	228.0	229.6	214.8	222.6	221.0	206.3	225.0	236.4	
有形固定資産/Property, plant and equipment	182.0	182.2	183.4	191.0	197.6	201.2	205.8	195.4	195.4	195.2	194.7	
のれん/Goodwill	65.5	69.4	66.9	71.0	75.2	67.8	73.0	66.3	66.2	67.9	71.4	
その他/Others	66.2	66.6	66.4	67.4	67.1	64.0	66.7	66.2	64.9	65.9	68.7	
非流動資産合計/Total non-current assets	313.7	318.1	316.6	329.4	339.9	333.0	345.6	328.0	326.6	329.0	334.8	
資産合計/Total assets	523.9	528.8	529.7	557.4	569.5	547.8	568.2	548.9	532.9	553.9	571.2	
営業債務及びその他の債務/Trade and other payables	57.5	59.6	57.0	68.4	73.9	69.4	72.8	64.4	60.1	59.0	56.6	
社債および借入金/Bonds and borrowings	38.7	28.7	24.1	19.1	22.0	13.1	35.0	33.9	42.9	37.3	24.5	
リース負債/Lease liabilities	4.5	4.5	4.4	4.6	5.0	4.4	4.4	4.4	4.6	5.0	5.2	
その他/Others	20.8	23.6	21.4	26.5	21.4	23.0	23.0	29.8	22.7	28.1	27.7	
流動負債/Total current liabilities	121.4	116.4	106.9	118.6	122.3	110.0	135.3	132.6	130.3	129.4	113.9	
社債および借入金/Bonds and borrowings	47.8	47.8	58.7	58.7	57.7	57.5	36.5	36.3	35.3	45.1	64.0	
リース負債/Lease liabilities	18.1	18.3	18.3	18.8	18.2	17.1	19.2	18.8	18.6	18.5	18.5	
その他/Others	28.9	28.6	28.4	27.9	27.4	26.3	25.1	22.7	22.8	22.2	22.0	
非流動負債/Total non-current liabilities	94.8	94.8	105.5	105.4	103.3	100.9	80.9	77.9	76.6	85.9	104.5	
負債合計/Total liabilities	216.3	211.2	212.3	224.0	225.6	210.9	216.2	210.4	207.0	215.2	218.5	
親会社の所有者に帰属する持分/Equity attributable to owners of parent	305.8	315.7	315.4	331.3	341.6	334.7	349.5	336.0	323.5	336.1	349.9	
非支配持分/Non-controlling interests	1.9	1.9	2.0	2.2	2.3	2.3	2.5	2.5	2.5	2.6	2.8	
資本合計/Total equity	307.6	317.6	317.4	333.4	343.9	336.9	352.0	338.5	325.9	338.7	352.7	
負債及び資本合計/Total liabilities and equity	523.9	528.8	529.7	557.4	569.5	547.8	568.2	548.9	532.9	553.9	571.2	

連結キャッシュ・フロー計算書/Consolidated Statement of Cash Flows

(単位：十億円) (Billions of yen)	2023.4-2024.3				2024.4-2025.3				2025.4-2026.3		
	3M	6M	9M	12M	3M	6M	9M	12M	3M	6M	9M
	4-6月	4-9月	4-12月	4-3月	4-6月	4-9月	4-12月	4-3月	4-6月	4-9月	4-12月
	Apr.-Jun.	Apr.-Sep.	Apr.-Dec.	Apr.-Mar.	Apr.-Jun.	Apr.-Sep.	Apr.-Dec.	Apr.-Mar.	Apr.-Jun.	Apr.-Sep.	Apr.-Dec.
営業活動によるキャッシュ・フロー/Cash flows from operating activities											
税引前利益/Profit before tax	8.1	18.2	30.5	41.7	8.7	21.4	34.7	31.8	8.6	24.6	40.0
減価償却費及び償却費/Depreciation, amortization and impairment loss	7.9	16.0	24.1	32.6	8.4	17.1	26.1	54.7	8.7	17.3	26.2
持分法による投資損益 (- は益) /Share of loss (profit) of investments accounted for using equity method	-0.0	-0.1	-0.1	-0.1	-0.0	-0.1	-0.1	-0.1	-0.0	-0.0	-0.1
固定資産売却損益 (- は益) /Loss (gain) on sale of fixed assets	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	1.0	0.4	-0.0	-0.0	-0.0
棚卸資産の増減額 (- は増加) /Decrease (increase) in inventories	-0.6	-0.6	-3.4	-2.7	-1.7	-0.7	-1.4	0.1	-0.8	-0.6	-0.8
営業債権及びその他の債権の増減額 (- は増加) /Decrease (increase) in trade and other receivables	-6.3	-8.4	-7.6	-15.2	6.4	5.7	11.2	9.8	5.5	-1.0	-8.9
営業債務及びその他の債務の増減額 (- は減少) /Increase (decrease) in trade and other payables	2.0	4.6	3.9	7.3	0.0	3.8	4.6	1.3	-2.6	-1.7	-5.0
その他/Other	-1.9	-2.2	-2.7	-0.1	-1.0	-1.1	-0.6	0.5	-3.1	-2.2	-1.1
小計/Subtotal	9.0	27.5	44.6	63.4	20.9	46.1	75.5	98.5	16.4	36.3	50.2
利息・配当金・その他の収支/Net of interest/dividends received/paid	0.1	0.2	0.4	0.5	0.0	0.2	0.3	0.4	0.1	-0.3	-0.5
法人所得税の支払額/Income taxes paid	-4.7	-6.4	-11.9	-13.0	-4.2	-5.7	-10.8	-11.2	-6.1	-7.6	-13.5
営業活動によるキャッシュ・フロー/Net cash provided by (used in) operating activities	4.5	21.3	33.1	50.9	16.7	40.6	65.1	87.8	10.3	28.3	36.1
投資活動によるキャッシュ・フロー/Cash flows from investing activities											
定期預金等の純増減/Net decrease (increase) in time deposits	-0.2	0.1	-1.2	-2.8	-3.0	0.7	0.8	1.8	-0.7	-0.4	1.1
有形固定資産の取得による支出/Purchase of property, plant and equipment	-7.2	-12.3	-21.2	-29.0	-10.6	-26.4	-35.9	-49.9	-8.5	-14.5	-19.8
有形固定資産の売却による収入/Proceeds from sale of property, plant and equipment	0.0	0.0	0.0	0.1	0.0	0.1	0.1	0.3	0.6	0.6	0.6
無形固定資産の取得・売却による収支/Purchase of intangible assets	-0.5	-0.9	-2.0	-3.1	-0.7	-1.6	-2.6	-3.8	-1.0	-2.1	-2.8
投資有価証券の取得・売却及び償還による収支/Proceeds from sale of investment securities	-	-	-	1.9	-	-	-0.0	0.3	-	-	-2.0
子会社・関係会社の取得による支出/Payments for acquisition of subsidiaries (after deduction of cash and cash equivalents included in acquired assets)	-	-3.1	-3.1	-3.1	-	-	-	-	-	-	-
その他/Other	-0.2	-0.4	-0.4	0.1	-1.0	-0.4	-0.6	-0.9	-0.4	-0.6	-1.6
投資活動によるキャッシュ・フロー/Net cash provided by (used in) investing activities	-8.0	-16.6	-27.8	-35.8	-15.2	-27.7	-38.2	-52.1	-10.1	-17.0	-24.5
財務活動によるキャッシュ・フロー/Cash flows from financing activities											
短期借入金及びコマーシャル・ペーパーの純増減額/Net increase (decrease) in short-term borrowings and commercial paper	9.5	-0.5	-5.1	-10.2	2.9	-5.8	-14.1	-15.1	9.1	3.3	20.2
長期借入による収入/Proceeds from long-term borrowings	0.0	0.0	12.0	12.0	-	0.0	10.0	10.0	-	-	19.9
長期借入金の返済による支出/Repayments of long-term borrowings	-1.1	-1.2	-2.3	-2.4	-1.1	-1.2	-2.3	-2.4	-1.1	-1.2	-2.2
社債の発行による収入/Proceeds from issuance of bonds	-	-	-	-	-	-	-	-	-	10.0	10.0
社債の償還による支出/Redemption of bonds	-	-	-	-	-	-	-	-	-	-	-30.0
リース負債の返済による支出/Repayments of lease liabilities	-1.3	-2.5	-3.9	-5.3	-1.3	-2.6	-3.9	-6.3	-1.3	-2.7	-4.3
自己株式の取得による支出/Payments for purchase of treasury stock, net	-	-	-	-	-	-	-	-1.6	-12.2	-15.2	-15.2
配当金の支払額/Dividends paid	-4.4	-4.5	-9.2	-9.2	-4.8	-4.8	-10.0	-10.0	-5.2	-5.2	-11.3
連結の範囲の変更を伴わない子会社株式の取得による支出/Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	-	-	-	-	-	-	-	-	-	-
その他/Other	-0.0	0.1	-0.3	-0.2	-0.0	0.0	0.0	0.0	-	0.0	0.0
財務活動によるキャッシュ・フロー/Net cash provided by (used in) financing activities	2.7	-8.7	-8.7	-15.3	-4.3	-14.3	-20.3	-25.4	-10.7	-10.9	-12.9
フリー・キャッシュ・フロー/Free cash flow	-3.5	4.7	5.3	15.1	1.5	12.9	26.9	35.7	0.2	11.3	11.6
現金及び現金同等物に係る換算差額/Effect of exchange rate changes on cash and cash equivalents	2.5	2.7	2.3	3.8	1.8	-0.9	0.6	-1.3	1.2	1.9	4.1
現金及び現金同等物の増減額 (- は減少) /Net increase (decrease) in cash and cash equivalents	1.7	-1.3	-1.2	3.5	-1.0	-2.3	7.2	8.9	-9.3	2.3	2.9
現金及び現金同等物の期首残高/Cash and cash equivalents at beginning of period	50.5	50.5	50.5	50.5	54.0	54.0	54.0	54.0	63.0	63.0	63.0
現金及び現金同等物の期末残高/Cash and cash equivalents at end of period	52.2	49.1	49.3	54.0	53.1	51.8	61.2	63.0	53.6	65.2	65.8

主な経営指標/Major Management Indicators

(単位：十億円) (Billions of yen)	2018.4-2019.3	2019.4-2020.3	2020.4-2021.3	2021.4-2022.3	2022.4-2023.3	2023.4-2024.3	2024.4-2025.3
事業利益率/Business profit margin	10.0%	10.1%	11.0%	11.4%	11.2%	10.9%	12.0%
売上高当期利益率/Return on sales	4.7%	6.9%	7.1%	6.4%	5.8%	7.6%	5.0%
設備投資（有形/ Capital expenditures (Property, plant and equipment* ¹)	40.0	31.7	32.6	66.4	46.6	38.9	52.3
減価償却費（有形/ Depreciation (Property, plant and equipment* ¹)	15.6	15.8	17.9	20.1	25.8	28.3	31.3
研究開発費/R&D expenses	5.5	5.7	5.3	5.4	6.3	7.4	8.1
売上高研究開発費比率/R&D expense ratio to net sales	2.1%	2.1%	2.0%	1.9%	1.8%	1.9%	2.0%
資産合計当期利益率(ROA)/Return on assets(ROA)	3.5%	4.9%	4.7%	4.1%	4.1%	5.5%	3.7%
資産合計回転率(回)/Total assets turnover (times)	0.74	0.71	0.66	0.64	0.71	0.73	0.74
財務レバレッジ(倍)/Financial leverage (times)	1.52	1.60	1.68	1.73	1.71	1.68	1.63
自己資本比率/Equity Ratio	66.0%	62.5%	59.6%	57.9%	58.6%	59.4%	61.2%
親会社所有者帰属持分当期利益率(ROE)/Return on equity(ROE)	5.1%	7.6%	7.7%	7.0%	7.1%	9.3%	6.1%
投下資本利益率(ROIC)/Return on invested capital(ROIC)* ²	6.8%	6.6%	6.7%	7.1%	8.0%	7.2%	8.8%
配当金（円） /Dividends per share(yen)	54.00	62.00	66.00	72.00	78.00	84.00	92.00
配当性向/Dividend payout ratio	50.3%	38.1%	38.8%	43.8%	43.5%	32.3%	50.9%
期末従業員数（人） /Number of employees (at fiscal year-end)	6,613	6,737	7,465	7,661	7,784	7,981	8,151

*¹ 使用権資産含む/Including right-of-use assets

*² ROIC=（事業利益－法人税）÷（有利子負債＋株主資本）/ROIC=(Business profit-Income tax expense) ÷ (Interest-bearing debt+Equity)